

This is to certify that

James Patrick Howard II

is a distinguished member of the Cybernetics Society and entitled while subscribing to the postnominal

FCybS

Fellow of the Cybernetics Society.

Member no. 2021.209

Authorised by the approvals committee representing the Council as provided for by the Society's Rules.

Prof. John Beckford FCybS

JBechlon

President 12/5/2021